



## **Project Management in Clinical Trials / Working with CROs**

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### **Project Management – Overview**

- **Definitions**
- **Hard Factors – Soft Factors**
- **Quality**
- **Time Management**
  - **Work break down structure**
  - **Critical path**
- **Budget / Resource Planning**
- **Project Controlling**

### **Project Manager / Leadership / Project Team**

### **Risk-based Quality Management in Clinical Trials**

### **Writing a Project Plan**

### **Sponsor Oversight**

### **Tracking and Controlling**

### **Communication Plan and Good Communication Practice**

- **Writing a Communication Plan**
- **Telephone skills / business letters / e-mails**
- **Making meetings work**
- **Why is communication so difficult?**



## Project Management in Clinical Trials / Working with CROs

(Fortsetzung)

### Working with CROs

- **Regulatory Framework**
- **Typical CRO and Clinical Trial Team Structure**
- **CRO Selection Process and Contracts: What Inspectors Expect**
- **Trial Start-up**
  - **Kick-off Meeting**
  - **Preparation of Trial Documents**
  - **Site Selection / Site Approval Process**
  - **Training of the Trial Team (Sponsor / CRO)**
  - **Writing a Safety Plan**
  - **Setting up Trial Files**
- **Trial Conduct**
  - **CRO Oversight: What Inspectors Expect when Using a Risk-based Approach**
  - **How to Handle Out of Scope Costs?**
  - **Sponsor-CRO Communication**
    - **What can go wrong?**
    - **How to manage a crisis?**
    - **Developing a good relationship**
- **Trial Completion**
  - **Report Writing**
  - **Returning Trial Material**
  - **Archiving Duties**
  - **How to Measure CRO Performance / Key Performance Indicators (KPIs)**
  - **Lessons Learned**

### Interface to Investigators (Investigator Meetings, Newsletters)

### What makes a project successful?